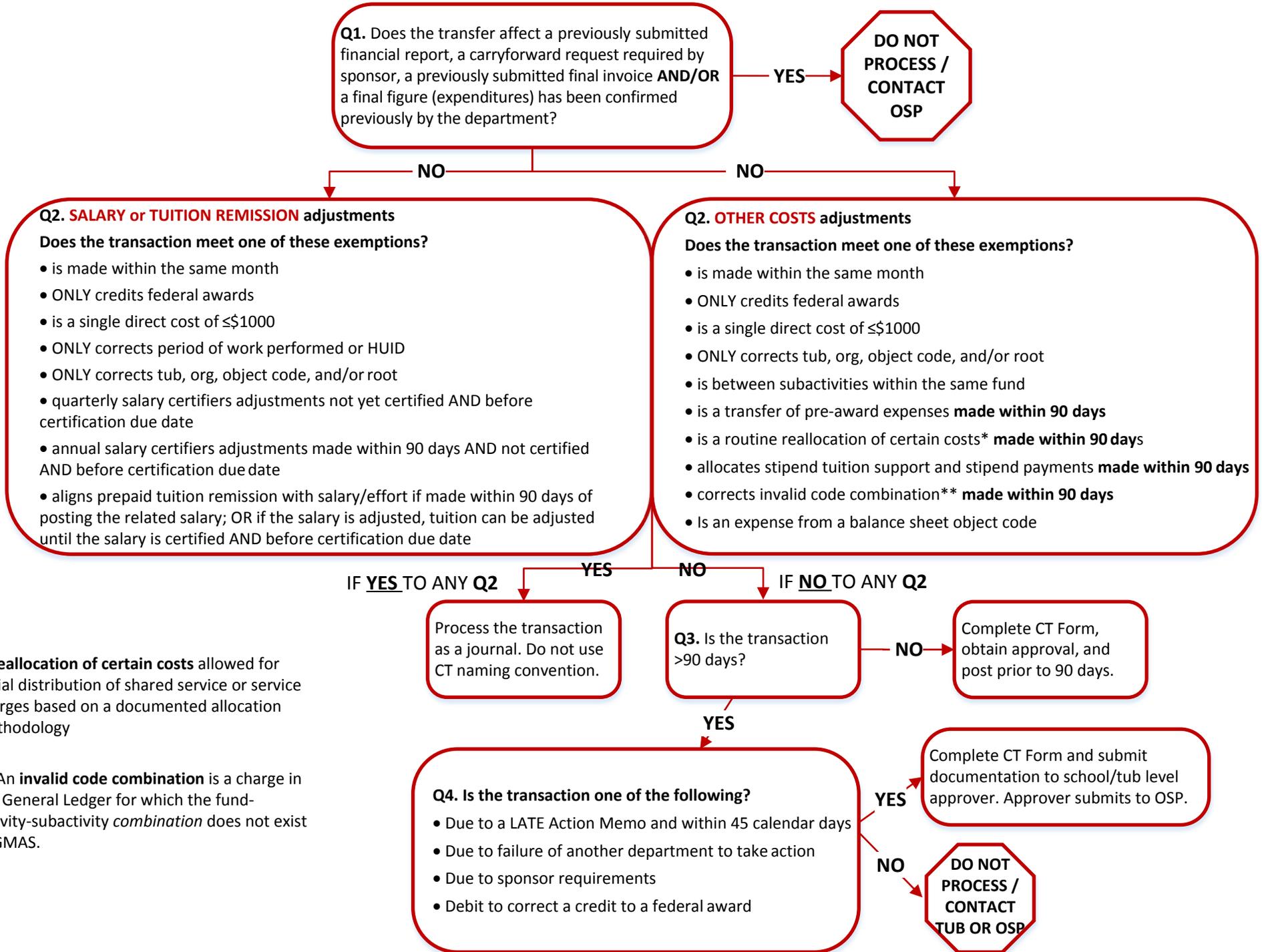




COST TRANSFER SUMMARY FLOW CHART

For the Cost Transfer Policy, please visit: osp.finance.harvard.edu/content/cost-transfer-policy



* **Reallocation of certain costs** allowed for initial distribution of shared service or service charges based on a documented allocation methodology

** An **invalid code combination** is a charge in the General Ledger for which the fund-activity-subactivity *combination* does not exist in GMAS.